

INTERLOCHEN PUBLIC LIBRARY

INTERLOCHEN, MICHIGAN

DECEMBER 31, 2017



Baird, Cotter & Bishop, P.C.
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CERTIFIED PUBLIC ACCOUNTANTS
134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 PHONE: (231) 775-9789 FAX: (231) 775-9749
www.bcbcpa.com

INTERLOCHEN PUBLIC LIBRARY

INTERLOCHEN, MICHIGAN

ANNUAL FINANCIAL REPORT
YEAR ENDED DECEMBER 31, 2017

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March 20, 2018

INDEPENDENT AUDITOR'S REPORT

To the Library Board
Interlochen Public Library
Grand Traverse County
Interlochen, Michigan

We have audited the accompanying financial statements of the governmental activities and each major fund of Interlochen Public Library, Grand Traverse County, Interlochen, Michigan, as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Library's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Interlochen Public Library, Grand Traverse County, Interlochen, Michigan as of December 31, 2017, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages iii-viii and 17 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

BAIRD, COTTER AND BISHOP, P.C.

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INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED DECEMBER 31, 2017

As management of Interlochen Public Library ("the Library"), we offer readers of the Library's financial statements this narrative overview and analysis of the financial activities of the Library for the fiscal year ended December 31, 2017. We encourage readers to consider the information presented here in conjunction with the financial statements as a whole, which can be found in this report.

Financial Highlights

- ❖ The assets of the Library exceeded its liabilities at the close of the most recent fiscal year by \$1,036,477 (*net position*). Of this amount, \$261,169 represents unrestricted net position, which may be used to meet the Library's ongoing obligations to citizens and creditors.
- ❖ At the close of the current fiscal year, the Library's governmental funds reported an ending fund balance of \$619,148 an increase of \$15,152 in comparison with the prior year. Approximately \$16,046 of this amount is available for spending at the government's discretion (*unassigned fund balance*).
- ❖ At the end of the current fiscal year, unrestricted fund balance (the total of *committed, assigned, and unassigned* components of fund balance) for the general fund was \$16,046.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Interlochen Public Library's basic financial statements. The Library's basic financial statements consist of three components. 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also includes supplementary information intended to furnish additional details to support the basic financial statements themselves.

Government-Wide Financial Statements The *Government-Wide Financial Statements* are designed to provide readers with a broad overview of the Library's finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents financial information on all of the Library's assets, liabilities, and deferred inflows/outflows of resources, with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Library is improving or deteriorating.

The *Statement of Activities* presents information showing how the Library's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported for some items that will only result in cash flows in future periods.

The government-wide financial statements can be found on pages 1-2 of this report.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED DECEMBER 31, 2017

Fund Financial Statements A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Interlochen Public Library, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds Governmental funds are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in assessing a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Library maintains two governmental funds, the General Fund and the Building Capital Projects Fund, which are considered to be major funds.

The Library adopts an annual budget for the general fund. A budgetary comparison has been provided for the general fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 3-6 of this report.

Notes to Financial Statements The notes provide additional information that is necessary to acquire a full understanding of the data provided in the governmental-wide and fund financial statements. The notes can be found on pages 7-16 of this report.

Other Information In addition to the basic financial statements and accompanying notes, this report also presents *Required Supplementary Information* (RSI) that explains and supports the information presented in the financial statements.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED DECEMBER 31, 2017

Government-Wide Overall Financial Analysis

As noted earlier, net position over time, may serve as a useful indicator of a government's financial position. In the case of Interlochen Public Library, assets exceeded liabilities by \$1,036,477, at the close of the most recent fiscal year.

**Interlochen Public Library
Net Position
Years Ended December 31,**

	<u>2017</u>	<u>2016</u>
<u>Assets</u>		
Current Assets	\$ 62,060	\$ 2,365,963
Non Current Assets		
Capital Assets	580,212	263,988
Less: Accumulated Depreciation	(162,883)	(170,488)
Total Non Current Assets	417,329	93,500
Total Assets	<u>479,389</u>	<u>2,459,463</u>
<u>Liabilities</u>		
Current Liabilities	<u>1,883,447</u>	<u>1,761,967</u>
<u>Net Position</u>		
Net Investment in Capital Assets	417,329	93,500
Restricted for Specific Purposes	357,979	316,467
Unrestricted	261,169	287,529
Total Net Position	<u>\$ 1,036,477</u>	<u>\$ 697,496</u>

The largest portion of the Library's net position is made up of its net investment in capital assets (e.g. furniture and fixtures, equipment and circulating materials). The Library uses these capital assets to provide a variety of services to its citizens. Accordingly, these assets are not available for future spending.

An additional portion (\$357,979) of the Library's net position represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$261,169 is unrestricted and may be used to meet the Library's ongoing obligations to its citizens and creditors.

At the end of the current fiscal year, the Library is able to report positive balances in all categories of net position. The same situation held true for the prior fiscal year.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED DECEMBER 31, 2017

Interlochen Public Library's overall net position increased by \$338,981 from the prior fiscal year. The reasons for this overall increase are discussed in the following sections for the governmental activities.

**Interlochen Public Library
Change in Net Position
Years Ended December 31,**

	<u>2017</u>	<u>2016</u>
Revenues		
Program Revenues		
Charges for Services	\$ 3,549	\$ 3,694
Operating Grants and Contributions	185,165	182,037
Capital Grants and Contributions	359,500	34,908
General Revenues		
State Sources	3,783	3,782
Fines and Forfeitures	17,998	20,322
Interest	16,156	3,054
Other	11,290	5,043
	<hr/>	<hr/>
Total Revenues	597,441	252,840
Expenses		
Cultural and Recreation	258,460	244,502
	<hr/>	<hr/>
Changes in Net Position	338,981	8,338
	<hr/>	<hr/>
<u>NET POSITION</u> - Beginning of Year	697,496	689,158
	<hr/>	<hr/>
<u>NET POSITION</u> - End of Year	<u>\$ 1,036,477</u>	<u>\$ 697,496</u>

Governmental Activities

The most significant part of the revenue for all governmental activities of Interlochen Public Library comes from Traverse Area District Library and donations.

The Library's governmental activities expenses are dominated by culture and recreation expenditures, which make up 100% of the total.

Financial Analysis of the Governmental Funds

As noted earlier, the Library uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED DECEMBER 31, 2017

Governmental Funds – The focus of Interlochen Public Library’s governmental funds are to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Library’s financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government’s net resources available for discretionary use as they represent the portion of fund balance which has not yet been limited to use for a particular purpose by either an external party, the Library itself, or a group or individual that has been delegated authority to assign resources for use for particular purposes by the Library Board.

At December 31, 2017, Interlochen Public Library’s governmental funds reported a fund balance of \$619,148, an increase of \$15,152 in comparison with the prior year. Approximately \$16,046 of this amount constitutes *unassigned fund balance*, which is available for spending at the government’s discretion. The remainder of the fund balance is either *nonspendable, restricted, committed, or assigned* to indicate that it is 1) not in spendable form (\$36,147), 2) legally required to be maintained intact, 3) restricted for particular purposes (\$323,829), 4) committed for particular purposes (\$243,126), or 5) assigned for particular purposes.

General Fund – The General Fund is the main operating fund of the Library. The General Fund decreased its fund balance by \$551,803 which brings the fund balance to \$52,193. Of the General Fund’s fund balance, \$16,046 of it is unassigned. The decrease in fund balance was due to a transfer to the Building Capital Projects Fund, as the building project has begun.

Building Capital Projects Fund – The Building Capital Projects Fund accounts for the construction of the new building, and corresponding revenues. The fund balance increased by \$566,955 due to a transfer in from the General Fund. Donation income was recognized in an amount to equal current year expenditures. All of the fund balance is committed or restricted for the building project.

General Fund Budgetary Highlights

The following schedule shows a comparison of the original general fund budget, the final amended general fund budget and actual totals from operations:

	<u>ORIGINAL BUDGET</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>
Total Revenues	\$ 218,022	\$ 218,022	\$ 222,238
Total Expenditures	\$ 217,011	\$ 219,561	\$ 207,086

There are no individually significant variances between budgeted revenues and actual revenues. The significant variances between final budgeted expenditures and actual expenditures were mostly related to personal services coming in under budget.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR FISCAL YEAR ENDED DECEMBER 31, 2017

Capital Assets

Capital Assets The Library's investment in capital assets for its governmental activities as of December 31, 2017, amounts to \$417,329 (net of accumulated depreciation).

Capital assets summarized below include any items purchased with a cost greater than \$2,500 for Equipment and Machinery and \$5,000 for all other assets individually and that have a useful life greater than one year and books and collections in aggregate by year. A summary of capital asset categories is illustrated below:

**Interlochen Public Library
Capital Assets as of December 31,**

	2017	2016
Land Improvements	\$ 5,440	\$ 5,440
Buildings Improvements	48,753	48,753
Construction in Progress	337,033	0
Equipment and Furnishings	15,641	15,641
Books and Collection Items	173,345	194,154
Total Assets	<u>580,212</u>	<u>263,988</u>
Less Accumulated Depreciation	<u>(162,883)</u>	<u>(170,488)</u>
Net Capital Assets	<u><u>\$ 417,329</u></u>	<u><u>\$ 93,500</u></u>

Current year additions of \$351,244 consisted of books and collection items for \$14,211 and \$337,033 of construction in progress related to the new building. Current year disposals were made up of old books and collection items in the amount of \$35,020.

The Library has committed to a construction contract for the new building in the amount of \$2,641,789.

Economic Condition and Outlook

At the time that these financial statements were prepared and audited, the Library was aware of the following items that could significantly affect its financial health in the future. A significant portion of the Library's funding comes from the Traverse Area District Library and penal fines. Any impairment to these funding sources would greatly impact the future of the Library. The Library has also been raising funds to build a new Library building, in which ground was broke during 2017.

Request for Information

The financial report is designed to provide our citizens, customers, investors and creditors with a general overview of the Library's finances and to demonstrate the Library's accountability for the money it receives. If you have any questions about this report or need any additional information, contact the Interlochen Public Library, 9700 Riley Road, Interlochen, Michigan 49643.

INTERLOCHEN PUBLIC LIBRARY
INTERLOCHEN, MICHIGAN

STATEMENT OF NET POSITION
DECEMBER 31, 2017

ASSETS

CURRENT ASSETS

Cash and Cash Equivalents	\$ 60,063
Prepaid Expense	1,997
	<hr/>
Total Current Assets	62,060
	<hr/>

NON CURRENT ASSETS

Capital Assets	580,212
Less Accumulated Depreciation	(162,883)
	<hr/>
Total Non Current Assets	417,329
	<hr/>

TOTAL ASSETS	<hr/> 479,389 <hr/>
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LIABILITIES

CURRENT LIABILITIES

Accounts Payable	224,875
Accrued Payroll and Liabilities	5,172
Retainage Payable	24,986
Unearned Donations	1,658,572
	<hr/>

TOTAL LIABILITIES	<hr/> 1,883,447 <hr/>
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NET POSITION

Net Investment in Capital Assets	417,329
Restricted for Building Construction	323,829
Restricted for Nonspendable Endowment	34,150
Unrestricted	261,169
	<hr/>

TOTAL NET POSITION	<hr/> \$ 1,036,477 <hr/>
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The notes to the financial statements are an integral part of this statement.

INTERLOCHEN PUBLIC LIBRARY
INTERLOCHEN, MICHIGAN

STATEMENT OF ACTIVITIES
YEAR ENDED DECEMBER 31, 2017

<u>FUNCTIONS/PROGRAMS</u>	PROGRAM REVENUES				<u>GOVERNMENTAL ACTIVITIES</u>
	EXPENSES	CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	CAPITAL GRANTS AND CONTRIBUTIONS	NET (EXPENSES) REVENUES AND CHANGES IN NET POSITION
<u>GOVERNMENTAL ACTIVITIES</u>					
Culture and Recreation	\$ 258,460	\$ 3,549	\$ 185,165	\$ 359,500	\$ 289,754
<u>GENERAL REVENUES</u>					
State Sources					3,783
Fines and Forfeitures					17,998
Interest					16,156
Other					11,290
Total General Revenues					49,227
Change in Net Position					338,981
<u>NET POSITION</u> - Beginning of Year					697,496
<u>NET POSITION</u> - End of Year					\$ 1,036,477

The notes to the financial statements are an integral part of this statement.

INTERLOCHEN PUBLIC LIBRARY
INTERLOCHEN, MICHIGAN

GOVERNMENTAL FUNDS

BALANCE SHEET
DECEMBER 31, 2017

	<u>GENERAL FUND</u>	<u>BUILDING CAPITAL PROJECTS FUND</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<u>ASSETS</u>			
Cash and Cash Equivalents	\$ 60,063	\$ 2,470,693	\$ 2,530,756
Due from Other Funds	0	4,695	4,695
Prepaid Expenditures	1,997	0	1,997
	<hr/>		
TOTAL ASSETS	\$ 62,060	\$ 2,475,388	\$ 2,537,448
<hr/>			
<u>LIABILITIES AND FUND BALANCE</u>			
<u>LIABILITIES</u>			
Accounts Payable	\$ 0	\$ 224,875	\$ 224,875
Accrued Payroll and Liabilities	5,172	0	5,172
Retainage Payable	0	24,986	24,986
Due to Other Funds	4,695	0	4,695
Unearned Donations	0	1,658,572	1,658,572
	<hr/>		
Total Liabilities	9,867	1,908,433	1,918,300
<hr/>			
<u>FUND BALANCE</u>			
Nonspendable			
Prepaid Expenditures	1,997	0	1,997
Endowments	34,150	0	34,150
Restricted for:			
Donor Restrictions - Building	0	323,829	323,829
Committed for Building Project	0	243,126	243,126
Unassigned	16,046	0	16,046
	<hr/>		
Total Fund Balance	52,193	566,955	619,148
<hr/>			
TOTAL LIABILITIES AND FUND BALANCE	\$ 62,060	\$ 2,475,388	\$ 2,537,448
<hr/>			

The notes to the financial statements are an integral part of this statement.

INTERLOCHEN PUBLIC LIBRARY
INTERLOCHEN, MICHIGAN

RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET POSITION
DECEMBER 31, 2017

Total Governmental Fund Balances	\$ 619,148
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not financial resources and are not reported in the funds.	
The cost of the capital assets is	\$ 580,212
Accumulated depreciation is	(162,883)
	<hr/>
	417,329
NET POSITION OF GOVERNMENTAL ACTIVITIES	<hr/> <u>\$ 1,036,477</u>

The notes to the financial statements are an integral part of this statement.

INTERLOCHEN PUBLIC LIBRARY
INTERLOCHEN, MICHIGAN

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
YEAR ENDED DECEMBER 31, 2017

	GENERAL FUND	BUILDING CAPITAL PROJECTS FUND	TOTAL GOVERNMENTAL FUNDS
<u>REVENUES</u>			
State Grants	\$ 3,783	\$ 0	\$ 3,783
Contributions from Local Units	185,165	0	185,165
Charges for Services	3,549	0	3,549
Fines and Forfeits	17,998	0	17,998
Interest and Rents	453	15,703	16,156
Other Revenues	11,290	359,500	370,790
	<hr/>		
Total Revenues	222,238	375,203	597,441
<hr/>			
<u>EXPENDITURES</u>			
Culture and Recreation			
Personal Services	136,655	0	136,655
Supplies	5,996	0	5,996
Other Services and Charges	45,036	613	45,649
Capital Outlay	19,399	374,590	393,989
	<hr/>		
Total Expenditures	207,086	375,203	582,289
<hr/>			
Excess (Deficiency) of Revenues Over Expenditures	15,152	0	15,152
<hr/>			
<u>OTHER FINANCING SOURCES (USES)</u>			
Transfers In (Out)	(566,955)	566,955	0
	<hr/>		
Net Change in Fund Balance	(551,803)	566,955	15,152
<hr/>			
<u>FUND BALANCE</u> - Beginning of Year	603,996	0	603,996
<hr/>			
<u>FUND BALANCE</u> - End of Year	\$ 52,193	\$ 566,955	\$ 619,148
<hr/> <hr/>			

The notes to the financial statements are an integral part of this statement.

INTERLOCHEN PUBLIC LIBRARY
INTERLOCHEN, MICHIGAN

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES
YEAR ENDED DECEMBER 31, 2017

Net Change in Fund Balance	\$ 15,152
Amounts reported for governmental activities are different because:	
Governmental funds report capital outlays as expenditures in the Statement of Activities. These costs are allocated over their estimated useful lives as depreciation.	
Capital Outlay	351,244
Depreciation Expense	<u>(27,415)</u>
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	<u><u>\$ 338,981</u></u>

The notes to the financial statements are an integral part of this statement.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report the information on all of the nonfiduciary activities of the primary government and its component units. All fiduciary activities are reported only in the fund financial statements. *Governmental activities*, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges to external customers for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary governmental is financially accountable. Interlochen Public Library does not have any *business-type activities*, *fiduciary activities* or *component units*.

B. Reporting Entity

Interlochen Public Library is a public library established pursuant to Act 138 of the Public Acts of 1917. The Library provides library services primarily to the Green Lake Township residents in Grand Traverse County and portions of Benzie County. Under the criteria established by accounting principles generally accepted in the United States of America, the Library has determined that there are no component units which should be included in its reporting entity.

C. Basis of Presentation – Government-Wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from the governmental funds.

D. Basis of Presentation – Fund Financial Statements

The fund financial statements provide information about the government's funds. The emphasis of fund financial statements is on major governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

Interlochen Public Library reports the following major governmental funds:

The *General Fund* is the primary operating fund of the Library. It accounts for all financial resources of the Library, except those required to be accounted for in another fund.

The *Building Capital Projects Fund* accounts for resources to be used for the construction of a new building.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as *current financial resources* or *economic resources*. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Library considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds.

Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue resource (within 60 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). All other revenue items are considered to be measurable and available only when cash is received by the Library.

F. Budgetary Information

1. Budgetary Basis of Accounting

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. A public hearing is held to obtain taxpayer comments. Appropriations lapse at year-end. Budgeted amounts presented are as originally adopted on November 21, 2016, or as amended by the Library Board from time to time throughout the year.

The appropriated budget is prepared by fund and object. The Library Board exercises budgetary control over expenditures.

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the Library because it is not, at present, considered necessary to assure effective budgetary control or to facilitate effective cash planning and control.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017

G. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash and Cash Equivalents

The Library's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments. The government considered all highly liquid investments (including certificates of deposit) to be cash equivalents.

2. Investments

The Investment Policy adopted by the Library states that the Library is limited to investments authorized by PA 20 of 1943, as amended, and may invest in the following:

- (a) Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- (b) Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution. Authorized depositories shall be designated by the Interlochen Public Library Board at the Board's organizational meeting after each regular election of board members.
- (c) Commercial paper rated at the time of purchase within the two highest classifications established by not more than 270 days after the date of purchase.
- (d) Repurchase agreements consisting of instruments listed in subdivision (a).
- (e) Bankers' acceptances of United States banks.
- (f) Obligations of this state or any of its political subdivisions that at the time of purchase are rated investment grade by not less than one standard rating service.
- (g) Mutual funds registered under the Investment Company Act of 1940, title I of chapter 686, 54 Stat. 789 15 U.S.C. 80a-3 and 80a-4 to 80a-64, with the authority to purchase only investment vehicles that are legal for direct investment by the Library. However, a mutual fund is not disqualified as a permissible investment solely by reason of either of the following:
 - (i) The purchase of securities on a when-issued or delayed delivery basis.
 - (ii) The ability to lend portfolio securities as long as the mutual fund receives collateral at all times equal to at least 100% of the value of the securities loaned.
 - (iii) The limited ability to borrow and pledge a like portion of the portfolio's assets for temporary or emergency purposes.
- (h) Obligations described in subdivisions (a) through (g) if purchased through an interlocal agreement under the Urban Cooperation Act of 1967.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017

- (i) Investment pools through an interlocal agreement under the Urban Cooperation Act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- (j) Investment pools organized under the Surplus Funds Investment Pool Act, 1982 PA 367, 129.111 to 129.118.

3. *Inventories and Prepaid Items*

Inventories are not significant and are expensed as acquired. There were no material inventories at year-end.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

4. *Capital Assets*

Capital assets, which include property, plant, equipment, and infrastructure assets, are reported in the applicable columns in the government-wide financial statements. The Library's policy is to capitalize Equipment and Machinery with an individual cost of \$2,500 or more and all other assets with an individual cost of \$5,000 or more and an estimated useful life of one year or more and books and collections in aggregate by year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Property, plant, and equipment of the Library are depreciated using the straight-line method over the following estimated useful lives:

<u>ASSETS</u>	<u>YEARS</u>
Buildings	40 years
Building Improvements	25 years
Equipment and Furnishings	5-7 years
Land Improvements	20 years
Vehicles	10 years
Books and Collection Items	7 Years

5. *Unearned Revenue*

Unearned revenue arises when resources are received by the Library before it has a legal claim to them. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, revenue is recognized. The Library has \$1,658,572 of unearned donations at December 31, 2017.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
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6. *Deferred Outflows/Inflows of Resources*

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Library does not have any deferred outflows of resources.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. The separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Library does not have any deferred inflows of resources.

7. *Net Position Flow Assumption*

Sometimes the government will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government’s policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

8. *Fund Balance Flow Assumptions*

Sometimes the government will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the government’s policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

9. *Fund Balance Policies*

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. The governing Board is the highest level of decision-making authority for the

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

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government that can, by adoption of an ordinance prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the ordinance remains in place until a similar action is taken (the adoption of another ordinance) to remove or revise the limitation.

Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as committed. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

10. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

H. Revenues and Expenditures/Expenses

1. Program Revenues

Amounts reported as program revenue include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions (including special assessments) that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes and other internally dedicated resources are reported as general revenues rather than as program revenues.

2. Contributions from Local Government Revenue

Traverse Area District Library provides an amount based on a tax base. Interlochen Public Library entered into an associate library agreement with the District Library to provide enhanced services. Revenue for the fiscal year ended December 31, 2017 was \$185,165.

II. DETAILED NOTES ON ALL ACTIVITIES AND FUNDS

A. Cash Deposits with Financial Institutions

The Library's deposits are all on deposit with Chemical Bank and Fifth Third Bank.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

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Custodial credit risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the government's deposits may not be returned to it. As of December 31, 2017, \$2,007,088 of the Library's bank balance of \$2,531,397 was exposed to custodial credit risk because it was uninsured and uncollateralized. The risk is absorbed by the Library's Building Capital Projects Fund. Although the Library's investment policy does not directly address custodial credit risk, it typically limits its exposure by controlling who holds the Library's deposits.

Interest rate risk. The Library will minimize Interest Rate Risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investing pools and limiting the average maturity in accordance with the Library's cash requirement.

Credit risk. State law limits investments in commercial paper and corporate bonds to a prime or better rating issued by nationally recognized statistical rating organizations (NRSOs).

Concentration of credit risk. The Library will minimize Concentration of Credit Risk, which is the risk of loss attributed to the magnitude of the Library's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Foreign currency risk. The Library is not authorized to invest in investments which have this type of risk; therefore, it is not addressed in the investment policy.

Fair Market Value Disclosure - The Library is required to disclose amounts within a framework established for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

Level 1: Quoted prices in active markets for identical securities.

Level 2: Prices determined using other significant observable inputs. Observable inputs are inputs that reflect the assumptions market participants would use in pricing a security and are developed based on market data obtained from sources independent of the reporting entity. These may include quoted prices from similar activities, interest rates, prepayment speeds, credit risk, and others. Debt securities are valued in accordance with evaluated bid price supplied by the pricing service and generally categorized as Level 2 in the hierarchy. Securities that are categorized as Level 2 in the hierarchy include, but are not limited to, repurchase agreements, U.S. government agency securities, corporate securities, and commercial paper.

Level 3: Prices determined using significant unobservable inputs. In situations where quoted prices or observable inputs are unavailable or deemed less relevant (for example, when there is little or no market activity for an investment at the end of the period), unobservable inputs may

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017

be used. Unobservable inputs reflect the reporting entity's own assumptions about the factors market participants would use in pricing the security and would be based on the best information available under the circumstances.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. There are two types of valuation techniques most commonly used and vary depending on the level of investment. These two techniques are the market approach and income approach. The market approach uses prices and other relevant information generated by the market transactions involving identical or similar assets and liabilities. The income approach discounts future amounts to a single current amount and the discount rate used in the process should reflect current market expectations about risks associated with those future cash flows.

The Library does not have any investments that are subject to fair value disclosure.

B. Capital Assets

	Beginning Balance	Increases	Decreases	Ending Balance
Capital Assets, Not Being Depreciated				
Construction in Progress	\$ 0	\$ 337,033	\$ 0	\$ 337,033
Capital Assets, Being Depreciated				
Land Improvements	5,440	0	0	5,440
Building Improvements	48,753	0	0	48,753
Equipment and Furnishings	15,641	0	0	15,641
Books and Collection Items	194,154	14,211	35,020	173,345
Total Capital Assets, Being Depreciated	<u>263,988</u>	<u>14,211</u>	<u>35,020</u>	<u>243,179</u>
Less Accumulated Depreciation for:				
Land Improvements	3,876	272	0	4,148
Building Improvements	32,176	1,950	0	34,126
Equipment and Furnishings	15,212	430	0	15,642
Books and Collection Items	119,224	24,763	35,020	108,967
Total Accumulated Depreciation	<u>170,488</u>	<u>27,415</u>	<u>35,020</u>	<u>162,883</u>
Total Capital Assets, Being Depreciated, Net	<u>93,500</u>	<u>(13,204)</u>	<u>0</u>	<u>80,296</u>
Total Capital Assets	<u>\$ 93,500</u>	<u>\$ 323,829</u>	<u>\$ 0</u>	<u>\$ 417,329</u>

Depreciation for the fiscal year-end December 31, 2017, amounted to \$27,415.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2017

C. Interfund Receivables, Payables and Transfers

Individual fund interfund receivable and payable balances at December 31, 2017, were:

<u>FUNDS</u>	<u>INTERFUND RECEIVABLES</u>	<u>INTERFUND PAYABLES</u>
General Fund	\$ 0	\$ 4,695
Building Capital Projects Fund	4,695	0
TOTAL FUNDS	\$ 4,695	\$ 4,695

All remaining balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Individual fund transfer balances as of December 31, 2017 were:

<u>Fund</u>	<u>TRANSFERS IN</u>	<u>TRANSFERS OUT</u>
General Fund	\$ 0	\$ 566,955
Building Capital Projects Fund	566,955	0
	\$ 566,955	\$ 566,955

Transfers are used to (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; and (2) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

D. Leases

The Library rents its current facilities from Green Lake Township under a lease commencing January 1, 1999, and renewing each January 1st thereafter until written termination by either party. The current yearly lease amount is \$1 per year. The Library is responsible for upkeep, repairs and maintenance, utilities and insurance on the leased property.

On January 20, 2017, the Library entered a lease agreement for \$250 per year with Green Lake Township for the Land that the new building is being built on. This lease is to renew annually for \$250 per year. The Library is responsible for upkeep, repairs and maintenance, utilities and insurance on the leased property.

E. Risk Management

The Library is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries.

INTERLOCHEN PUBLIC LIBRARY, GRAND TRAVERSE COUNTY
INTERLOCHEN, MICHIGAN

NOTES TO FINANCIAL STATEMENTS
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The Interlochen Public Library participates a distinct pool of governmental entities within the State of Michigan for various risks of loss, including general liability, property and casualty, employee health and accident insurance, and self-insuring workers' disability compensation. The pool is considered a public entity risk pools. The Interlochen Public Library pays annual premiums to each pool for the respective insurance coverage. In the event a pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The Interlochen Public Library has not been informed of any special assessments being required.

III. OTHER INFORMATION

A. Commitments and Contingencies

Under the terms of various federal and state grants and regulatory requirements, periodic audits are required and certain cost may be questioned as not being appropriate expenditures under the terms of the grants and requirements. Such audits could lead to reimbursement of the grantor or regulatory agencies. However, management does not believe such disallowances, if any, would be material to the financial position of the Library.

The Library has a signed contract with Cornerstone Architects in the amount of \$183,600 to provide architectural and engineering services related to the new building. They also signed a contract with Spence Brothers who are the construction contractors hired to manage and construct the new building. The total cost of the project is \$2,641,789. As of December 31, 2017, the first pay application was recorded as accounts payable in the amount of \$224,875, and a retainage payable of \$24,986. The remaining balance of this contract will be paid in subsequent years.

INTERLOCHEN PUBLIC LIBRARY
INTERLOCHEN, MICHIGAN

REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

YEAR ENDED DECEMBER 31, 2017

	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL
<u>REVENUES</u>			
State Grants	\$ 3,700	\$ 3,700	\$ 3,783
Contributions from Local Units	182,612	182,612	185,165
Charges for Services	3,200	3,200	3,549
Fines and Forfeits	20,100	20,100	17,998
Interest and Rents	520	520	453
Other Revenues	7,890	7,890	11,290
Total Revenues	218,022	218,022	222,238
<u>EXPENDITURES</u>			
Culture and Recreation			
Personal Services	143,876	143,876	136,655
Supplies	6,500	6,500	5,996
Other Services and Charges	46,135	48,685	45,036
Capital Outlay	20,500	20,500	19,399
Total Expenditures	217,011	219,561	207,086
Excess (Deficiency) of Revenues Over Expenditures	1,011	(1,539)	15,152
<u>OTHER FINANCING SOURCES (USES)</u>			
Transfers In (Out)	0	0	(566,955)
Net Change in Fund Balance	1,011	(1,539)	(551,803)
<u>FUND BALANCE</u> - Beginning of Year	0	2,000	603,996
<u>FUND BALANCE</u> - End of Year	\$ 1,011	\$ 461	\$ 52,193



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www.bcbcpa.com

March 20, 2018

COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE
AT THE CONCLUSION OF THE AUDIT

To the Library Board
Interlochen Public Library
Grand Traverse County
Interlochen, Michigan

We have audited the financial statements of the governmental activities and each major fund of Interlochen Public Library for the year ended December 31, 2017. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated January 3, 2018. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Interlochen Public Library are described in Note I to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2017. We noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the governmental activities and the major fund of Interlochen Public Library's financial statements was:

Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future. We evaluated the key factors and assumptions used to develop the estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. We detected various material misstatements as a result of our audit procedures that were corrected by management. The material adjustments made were a result of converting the entity's financial records from cash basis to modified accrual basis of accounting.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated March 20, 2018.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to Interlochen Public Library's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as Interlochen Public Library's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

During the course of our audit of the basic financial statements of Interlochen Public Library for the year ended December 31, 2017, we noted the following items which we feel deserve comment:

Donations

The building committee of the Library is using Donation Tracker to record the donations and track future donations regarding the new building project. We recommend the Library continue to review their procedures related to tying out reports from Donation Tracker back into QuickBooks (donations received during the year) to ensure all donations are recorded on the Library's records.

Lack of Adequate Internal Controls Over Decentralized Cash Collections

Management is responsible for establishing and maintaining internal controls over cash for the Library. The Library currently does not have entirely effective controls in place related to decentralized cash collections related to the building donation activities. This condition was caused by the cash being collected outside of the Library's internal control structure.

The effect of this condition is that an environment is created in which the potential exists for cash collections to not be deposited into the Library's bank accounts and go undetected in the financial recordkeeping process. The Library is aware of this limitation, and will implement controls to correct or mitigate this situation in the future by having the Board Treasurer reconcile donation tracker records to QuickBooks records on a monthly basis, investigating any differences.

State Chart of Account Changes

The Michigan Department of Treasury has issued an updated Uniform Chart of Accounts. It is required for all local units with fiscal years ending December 31, 2018, and thereafter. We recommend the Library familiarize itself with the new chart of accounts and make changes to their accounting system accordingly. We are available to consult with the Library related to these changes.

Budget

While reviewing the board minutes, we did not see where the 2018 budget was approved at your December 2017 meeting. State Law requires the budget to be adopted before the start of your fiscal year. We recommend documenting the approval of your budget each year in the board minutes.

Other Matters

We applied certain limited procedures to the Management Discussion and Analysis and the Budgetary Comparison Schedule, which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

Restriction on Use

This information is intended solely for the information and use of the Library Board and management of Interlochen Public Library and is not intended to be, and should not be, used by anyone other than these specified parties.

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March 20, 2018

COMMUNICATION OF MATERIAL WEAKNESSES

To the Library Board
Interlochen Public Library
Grand Traverse County
Interlochen, Michigan

In planning and performing our audit of the financial statements of the governmental activities and each major fund information of Interlochen Public Library as of and for the year ended December 31, 2017, in accordance with auditing standards generally accepted in the United States of America, we considered Interlochen Public Library's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Interlochen Public Library's internal control. Accordingly, we do not express an opinion on the effectiveness of Interlochen Public Library's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be material weaknesses.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiency in Interlochen Public Library's internal control to be a material weakness:

1) *Lack of Adequate Controls to Produce Full Disclosure GAAP Basis Financial Statements*

Criteria: All Michigan governments are required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). This is the responsibility of the government's management. The preparation of financial statements in accordance with GAAP requires internal controls over both (1) recording, processing, and summarizing accounting data (i.e., maintaining internal books and records), and (2) reporting government-wide and fund financial statements, including related footnotes (i.e., external financial reporting).

Condition: As is the case with many smaller and medium-sized entities, the government has historically relied on its independent external auditor to assist in the preparation of the government-wide financial statements and footnotes as part of its external financial reporting process. Accordingly, the government's ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its external auditors, who cannot by definition be considered a part of the government's internal controls.

Cause: This condition was caused by the government's decision that it is more cost effective to outsource the preparation of its financial statements to the auditors than to incur the time and expense of obtaining the necessary training and expertise required for the government to perform this task internally.

Effect: As a result of this condition, the government's internal controls over the preparation of financial statements in accordance with GAAP are incomplete. Instead, the government relies, in part, on its external auditors for assistance with this task.

Recommendation: Due to the size of the government, we recommend that the government continue to outsource financial statement preparation.

View of Responsible Officials: The government has evaluated the cost vs. benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interests of the government to outsource this task to its external auditors, and to carefully review the draft financial statements and noted prior to approving them and accepting responsibility for their content and presentation.

Corrective Action: The Library has evaluated the cost vs. benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interest of the Library to outsource this task to its external auditors, and to carefully review the draft financial statements and notes prior to approving them and accepting responsibility for their content and presentation. The person responsible for the corrective action is the board president. The anticipated completion date of the corrective action plan is immediate.

In addition, we noted other matters involving internal control and its operation that we have reported to management of the Interlochen Public Library in a separate letter dated March 20, 2018.

Interlochen Public Library's response to the material weaknesses identified in our audit has not been subjected to the audit procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

This communication is intended solely for the information and use of the Library Board and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotter & Bishop, P.C.